Pinellas ACS

Hurricane Amaranth Exercise

Mike Drake

WA1RYQ

Agenda

- Exercise Scenario, Scope, and Objectives

- Work Assignments

- Schedule

- Deployment locations

- Documentation

Pinellas ACS Hurricane Amaranth Exercise
Pinellas County Scenario

On May 2, 2022, a cold front moves over the southern Gulf of Mexico. A tropical depression forms, later becoming Tropical Storm Amaranth. The storm strengthens modestly over the next few days, and on May 6, 2022, Hurricane Amaranth makes landfall in Pinellas County as a Category 2 hurricane with winds of 100 mph and surge of 6 – 8 ft.

Pinellas ACS is a component of the larger Pinellas County Exercise

- On Sunday May 1st, 2022
  - The National Weather Service issues a bulletin stating that a tropical depression is likely to form in the Southern Gulf of Mexico and that the projected storm track includes Pinellas County.
  - ACS RO notifies ACS membership of Level 3 Activation via Pinellas Alert System and ACS Tactical Resource Net is established at level 3

- On Monday May 2nd, 2022
  - A tropical depression forms, later becoming Tropical Storm **Amaranth**. There is a high probability that a hurricane will make landfall within Pinellas County.
  - As the simulated storm intensifies and land fall probability at Pinellas County increases, ACS RO notifies ACS membership of Level 2 Activation via Pinellas Alert System and ACS Tactical-Resource net is established at level 2.
  - Late on the evening, the ACS RO notifies the membership via Pinellas Alert that ACS will be transitioning to Level 1 activation at 0700 on the morning of May 3rd.

- On the morning of Tuesday May 3rd , 2022
  - Pinellas County orders the mandatory evacuation of zones A, B, and C; Emergency evacuation shelters are opened; and Incident Communication Center (ICC) equipment is prepositioned.
  - At 0700, the ACS Tactical-Resource net is established at Level 1.
  - ACS Radio Operators scheduled for deployment report to the EOC.

Pinellas ACS Hurricane Amaranth Exercise
Scope

- Exercise Dates
  - Pinellas County   - May 2nd through May 6th
  - Pinellas ACS   - May 1st, May 2nd , and May 3rd

- Pinellas ACS Scope (Big Picture)
  - Evaluate communication objectives and critical tasks performed by Pinellas ACS during the activation of the Pinellas County Emergency Operations Center (EOC) during the approach, landfall, and aftermath of a tropical cyclone.

- ***Objectives*** – What we want to accomplish during the exercise

- Minimum exercise requirements for ACS defined by Pinellas County
  - ACS formalized into written objectives

- Objectives divided between three venues
  - Pinellas County EOC Radio Room
  - Pinellas County Emergency Evacuation Shelters
  - Pinellas County Incident Communication Centers (ICC)

- When possible, objectives and tasking has been aligned to Task Books
  - Position Task Book (PTB) for the Position of Auxiliary Communicator (AUXC)
  - Florida ARRL® Tri-Section ARES® Standardized Training Plan Emergency Communicator Individual PTB

Pinellas ACS Hurricane Amaranth Exercise
Objectives – EOC Radio Room

- Establish and maintain voice VHF radio networks that support the exchange of information between the EOC and simulated emergency evacuation shelters.

- Exchange tactical and formal message traffic with Pinellas ACS Radio Operators located at
  - Simulated emergency evacuation shelters using voice VHF radio networks.
  - Simulated ICCs using VHF and 800-MHz voice and VHF Winlink data networks.

- Establish and maintain VHF/UHF radio and telephonic voice landline networks that support resource management and tactical message exchanges between
  - Pinellas County municipalities
  - Deployed ACS resources
  - Pinellas County EOC.

- Exchange tactical and formal message traffic with the state of Florida EOC
  - Amateur voice and Winlink digital radio networks
  - SHARES voice and SHARES Winlink digital radio networks
  - EMnet, MSAT, and TracStar voice satellite networks.

ICC – Incident Communication Centers

Pinellas ACS Hurricane Amaranth Exercise
Objectives – Emergency Evacuation Shelters

- Establish and maintain voice VHF radio networks that support the exchange of information between the EOC and simulated emergency evacuation shelters.

- Exchange tactical and formal message traffic with Pinellas ACS Radio Operators located at the Pinellas County EOC using voice VHF radio networks.
  - Status Reports
  - ICS 213 messages

Pinellas ACS Hurricane Amaranth Exercise
Objectives – Incident Communication Centers (ICC)

- Emplace, configure, operate, and maintain deployable satellite ground stations that provide services to collocated emergency management personnel
  - High speed internet
  - Cellular phone
  - Voice over Internet Protocol (VoIP) phone services

- Emplace, configure, and maintain deployable Communications Command Centers (CommandRunner™) that provide the following services
  - VHF/UHF amateur radio voice and data networks
  - 700 and 800 MHz public safety networks

- Emplace, configure, and maintain deployable Communications Command Centers that provide the following services to collocated emergency management personnel
  - High speed ethernet and Wi-Fi internet service
  - VoIP telephone service to co-located emergency management personnel by using a commercially available cellular service Wide Area Network (WAN) backhaul capability.

- Establish and maintain VHF/UHF amateur radio and 800 MHz Public Safety voice and data networks that support resource management and tactical message exchanges between
  - Deployed ACS resources
  - Pinellas County municipalities
  - Pinellas County EOC.

Agenda

- Exercise Scenario, Scope, and Objectives
- Work Assignments
- Schedule
- Deployment locations
- Documentation

Pinellas ACS Hurricane Amaranth Exercise
Work Assignments – EOC Radio Room

ASSIGNMENT LIST (ICS 204), Adapted for PACS

1. Incident Name:	2. Operational Period:		3.
Hurricane Amaranth Exercise	Date From: 5/3/2022 Time From: 0900	Date To: 5/3/2022 Time To: 1630	Branch: Logistics-Service

4. Operations Personnel:	Name	Contact Number(s)	Group: Pinellas ACS
Communications Unit Lead:	Clayton Parrott	(727) 647-2388	Unit: EOC Radio Room
Pinellas ACS Group Supervisor:	Clayton Parrott	(727) 647-2388	Staging Area:
Pinellas ACS Unit Leader:	*TBD*	*TBD*	Pinellas County EOC

5. Resources Assigned:

Resource Identifier	Leader	# of Persons	Contact (e.g., phone, pager, radio frequency, etc.)	Reporting Location, Special Equipment and Supplies, Remarks, Notes, Information
EOC Radio Room	*TBD*	2	ACS Tactical-Resource Net	

6. Work Assignments:
- Establish the ACS Tactical-Resource net and perform the role of net control.
- Establish the ACS Shelter net and perform the role of net control.
- Exchange tactical / formal voice and digital message traffic with Evacuation Shelters and Incident Communication Centers (ICC) as required to meet mission requirements.
- Perform communication tests with each ICC using the 800-MHZ P25 public safety network.
- Install the TracStar satellite antenna system onto the roof of the Pinellas County EOC.
- Perform communication tests with the state of Florida EOC. Verify that the Pinellas County EOC can communicate with the state of Florida EOC using the following protocols and networks.
  - Amateur Radio HF voice and Winlink digital networks; SHARES voice and Winlink Digital networks.
  - The EMnet (Alert and Notification System), MSAT (Satellite Radio Dispatch and Telephone system), and TracStar satellite systems.
- Maintain site ICS 214, ICS 309, and net control logs throughout deployment period.

7. Special Instructions:
- Track the status of deployed ACS resources that are transiting between locations. If an ACS resource does not report their arrival at a specified destination within 30-minutes of departure, the EOC will call the resource to find out where they are located or, if necessary, send someone to look for them.
- Monitor NOAA weather radio and immediately notify shelter and ICC teams of approaching inclement weather. Notification will need to take place on both the *ACS Tactical-Resource* and *ACS Shelter nets*.
- Upon Demobilization:
  - Deinstall, pack, transport, and store the TracStar satellite antenna system.
  - Deliver station records to Pinellas ACS Admin Officer.

8. Communications (radio and/or phone contact numbers needed for this assignment):
- Deployed ACS resources will notify the EOC via the *ACS Tactical-Resource net* when transiting between locations. Each resource will notify the EOC upon departure and arrival.
- Local Winlink Digital net will use the *W4ACS-10* VHF RMS gateway. This gateway is a member of the Winlink EMCOMM group and is configured to support 1200 baud Packet and VARA FM.
- HF Winlink Digital net (Amateur and SHARES) frequencies will be selected by using the *HF Channel Selector* function of the Winlink Express computer program. Channel selection based on Path Quality and Reliability estimates. All HF Winlink session will take place using the *Pactor* protocol.
- ICC Team A will use 800-MHz channel *EOC A* to perform comm checks with the EOC.
- ICC Team B will use 800-MHz channel *EOC B* to perform comm checks with the EOC.

Pinellas ACS Hurricane Amaranth Exercise
Work Assignments – Shelter Teams

ASSIGNMENT LIST (ICS 204), Adapted for PACS

1. Incident Name: **Hurricane Amaranth Exercise**	2. Operational Period: Date From: 5/3/2022 Date To: 5/3/2022 Time From: 0900 Time To: 1200	3. Branch: **Logistics-Service**

4. Operations Personnel: Name — Contact Number(s)

Communications Unit Lead: Clayton Parrott — (727) 647-2388

Pinellas ACS Group Supervisor: Clayton Parrott — (727) 647-2388

Pinellas ACS Unit Leader: *TBD*

Group: **Pinellas ACS**
Unit: **Evac Shelter Comms**
Staging Area: **Pinellas County EOC**

5. Resources Assigned:

Resource Identifier	Leader	# of Persons	Contact (e.g., phone, pager, radio frequency, etc.)	Reporting Location, Special Equipment and Supplies, Remarks, Notes, Information
Evac Shelter A	Robert Burke	2	ACS Shelter Net	Lealman Exchange
Evac Shelter B	TBD	2	ACS Shelter Net	Bauder Elementary School

6. Work Assignments:

- Report to simulated emergency evacuation shelter.
- Install and configure VHF radio equipment within the assigned radio room.
- Establish and maintain VHF communications with the Pinellas County EOC.
- Exchange tactical and formal message traffic with the EOC as required to meet mission requirements.
- Maintain site ICS 214 and ICS 309 throughout deployment period.

7. Special Instructions:

- Obtain Shelter Radio Go-Kit from ACS Logistics Officer before departure to assigned shelter.
- Upon Demobilization:
  - Return Shelter Radio Go-Kit to ACS Logistics Officer. Inventory and document all discrepancies.
  - Deliver station records to Pinellas ACS Admin Officer.
- Because the simulated shelter is located outside, be sure to hydrate properly and wear appropriate clothing.

8. Communications (radio and/or phone contact numbers needed for this assignment):

- Contact EOC via **ACS Tactical-Resource net** when transiting between locations. Notify EOC upon departure and arrival.
- ACS Shelter net will be used to report shelter status and exchange both tactical and formal message traffic.

Name/Function	Primary Contact: indicate cell, pager, or radio (frequency/system/channel)
ACS Shelter Net / Tactical	Shelter Radio Channel 10 – (WD4SCD Repeater – West County)
ACS Tactical-Resource Net / Tactical	Shelter Radio Channel 01 – (PACS PLAN A – 146.4300MHz Simplex)

9. Prepared by: Name: Michael H Drake Position/Title: PACS Training Signature: *Michael H Drake*

ICS 204	IAP Page _____	Date/Time: 4/21/2022 1233

Updated by PACS 4/20/2022

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6. Work Assignments:

- Report to simulated emergency evacuation shelter.
- Install and configure VHF radio equipment within the assigned radio room.
- Establish and maintain VHF communications with the Pinellas County EOC.
- Exchange tactical and formal message traffic with the EOC as required to meet mission requirements.
- Maintain site ICS 214 and ICS 309 throughout deployment period.

7. Special Instructions:

- Obtain Shelter Radio Go-Kit from ACS Logistics Officer before departure to assigned shelter.
- Upon Demobilization:
  - Return Shelter Radio Go-Kit to ACS Logistics Officer. Inventory and document all discrepancies.
  - Deliver station records to Pinellas ACS Admin Officer.
- Because the simulated shelter is located outside, be sure to hydrate properly and wear appropriate clothing.

Pinellas ACS Hurricane Amaranth Exercise
Work Assignments – ICC Teams

ASSIGNMENT LIST (ICS 204), Adapted for PACS

1. Incident Name:	2. Operational Period:		3.
Hurricane Amaranth Exercise	Date From: 5/3/2022	Date To: 5/3/2022	**Branch:** Logistics-Service
	Time From: 0900	Time To: 1300	

4. Operations Personnel:	Name	Contact Number(s)	**Group:** Pinellas ACS
Communications Unit Lead:	Clayton Parrott	(727) 647-2388	**Unit:** Incident Comm Center (ICC)
Pinellas ACS Group Supervisor:	Clayton Parrott	(727) 647-2388	**Staging Area:**
Pinellas ACS Unit Leader:	Dave Rockwell	(727) 804-5821	Pinellas County EOC

5. Resources Assigned:

Resource Identifier	Leader	# of Persons	Contact (e.g., phone, pager, radio frequency, etc.)	Reporting Location, Special Equipment and Supplies, Remarks, Notes, Information
ICC Team A	Bruce Kreutzer	2	ACS Tactical-Resource Net	Tropicana Field
ICC Team B	Will Scott	2	ACS Tactical-Resource Net	Tyrone Mall

6. Work Assignments:

- Report to simulated ICC deployment location. Emplace and configure a SatRunner™ and CommandRunner™ CRD™. Configured ICC should provide the following capabilities to collocated emergency management personnel.
  - Cellular phone, high-speed internet, Wi-Fi, and VoIP phone service via a SATCOM backhaul circuit.
  - VHF/UHF amateur voice and digital networks; and 700-800 MHz public safety networks.
- Exchange tactical / formal voice and digital message traffic with the EOC as required to meet mission requirements.
- Perform communication tests with Pinellas County Municipalities. Verify that the ICC can communicate with each municipality using VoIP telephone, VHF amateur radio, and the 800-MHz County P25 radio system. Each ICC will perform communication tests with alternate halves (50%) of the county municipalities.
- Maintain site ICS 214 and ICS 309 throughout deployment period.

7. Special Instructions:

- A list of municipality phone numbers is attached.
- Upon Demobilization:
  - Powers down; inventory and stow all ancillary equipment; and configure the SatRunner™ and CommandRunner™ CRDs™ for transport.
  - Deliver station records to Pinellas ACS Admin Officer.
- Because the simulated ICC is located outside, be sure to hydrate properly and wear appropriate clothing.

8. Communications (radio and/or phone contact numbers needed for this assignment)**:**

- Contact EOC via **ACS Tactical-Resource** net when transiting between locations. Notify EOC upon departure and arrival.
- Winlink Digital net will use the **W4ACS-10** VHF RMS gateway. This gateway is a member of the Winlink EMCOMM group and is configured to support 1200 baud Packet and VARA FM.
- ICC Team A will use 800-MHz channel **EOC A** to perform comm checks with local municipalities.
- ICC Team B will use 800-MHz channel **EOC B** to perform comm checks with local municipalities.

Name/Function		Primary Contact: indicate cell, pager, or radio (frequency/system/channel)
Coordination A	/ Tactical	800-MHz EOC A
Coordination B	/ Tactical	800-MHz EOC B
ACS Tactical-Resource Net	/ Tactical	PACS PLAN A – 146.4300MHz Simplex
Winlink Data Net	/ Tactical	W4ACS-10

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Pinellas ACS Hurricane Amaranth Exercise
Schedule – Day one, Sunday May 1st, 2022

Day 1: May 1st 2022	Personnel	Activity	Location
0900	All Players	StartEx – **Begin Operational Period One**	
1130	Pinellas EOC Staff	Tropical Disturbance Situation Report #1	Public Safety Complex
1700	All Players	ACS RO notifies ACS of Level 3 Activation	Home
1715	All Players	NCS activates Tactical Resource Net at Level 3	Home
1730	All Players	NCS shuts Down Tactical Resource Net	Home

Pinellas ACS Hurricane Amaranth Exercise
Schedule – Day Two, Monday May 2nd, 2022

Day 2: May 2nd 2022	Personnel	Activity	Location
1130	Pinellas EOC Staff	Tropical Depression #1 Situation Report #2	Public Safety Complex
1200	All Players	ACS RO notifies ACS of Level 2 Activation	Home
1210-1245	All Players	NCS activate Tactical Resource Net at Level 2. Net is shut down for the night after all players check-in.	Home
1500	Planners, Controllers, & Evaluators	Equipment and venue checks.	Public Safety Complex
2000	All Players	ACS RO notifies membership that ACS Level 1 will be activated at 0700 on May 3rd.	Home

Pinellas ACS Hurricane Amaranth Exercise
Schedule – Day Three, Tuesday May 3rd, 2022

Day 3: May 3rd 2022	Personnel	Activity	Location
0700-0730	Controllers, & Evaluators	Controller and Evaluator Briefing. Check-in for final instructions and communications check.	EOC
0700	All Players	NCS activates Tactical Resource Net at level 1 and directs all player to depart for EOC.	Home
0730	All Players	**End Operational Period 1**	
0800-0900	All Participants	Operational Period 2 Briefing	EOC
0900	All Players	Conclude Operational Period Briefing, Release players for deployment – **Begin Operational Period 2.**	EOC
0900-0915	Shelter Teams	Distribute shelter radios and depart for Simulated shelters.	EOC, Sim shelters
0900	ICC Teams	Depart EOC for Incident Communications Center	EOC, ICC
0920-1000	ICC Teams	Arrive at ICC, emplace and configure SatRunner™ CRD™	ICC
0930-1000	Shelter Teams	Arrive at Sim shelter location, Set-up equipment, and check-into Shelter net.	Sim Shelters
1000-1030	ICC Teams	Emplace and configure CommandRunner™ CRD™.	ICC

Day 3: May 3rd 2022	Personnel	Activity	Location
1000-1130	Shelter Teams	Exchange both informal and formal voice message traffic with EOC.	Sim Shelters
1030-1100	ICC Teams	Exchange both informal and formal message traffic with EOC using voice and data nets.	ICC
1100-1130	ICC Teams	Perform communication tests with Pinellas County municipalities.	ICC
1130-1200	Shelter Teams	Demobilize shelter site, pack equipment, return to EOC, and return equipment to Logistics officer.	Sim Shelter, EOC
1130-1200	ICC Teams	Shutdown, pack and ready for transport SatRunner CRD™ and CommandRunner CRD™.	ICC
1200-1215	ICC Teams	Depart ICC location and return to EOC	ICC, EOC
1230-1330	All Participants	Hotwash for Operational Periods one and two	EOC
1330	Operational Period 1 and 2 Players	**End Operational Period 2.**	
1330-1430	EOC Team B	Break for Lunch	

Pinellas ACS Hurricane Amaranth Exercise
Schedule – Day Three, Tuesday May 3rd, 2022

Day 3: May 3rd 2022	Personnel	Activity	Location
1430-1500	EOC Team B	Operational Period 3 Briefing	EOC
1500	EOC Team B	Conclude Operational Period Briefing **– Begin Operational Period 3**.	EOC
1500-1530	EOC Team B	Install the TracStar antenna onto the roof of the Public Safety Complex.	Public Safety Complex Roof
1500-1530	EOC Team B	Exchange formal digital message traffic with the State of Florida EOC using amateur and SHARES radio frequencies.	EOC Radio Rm
1530-1600	EOC Team B	Perform satellite communication tests with the state of Florida EOC.	EOC Radio Rm
1530-1600	EOC Team B	Test operational status of all EOC TracStar Red Phones.	EOC
1600-1630	EOC Team B	Deinstall and pack the TracStar Antenna.	Public Safety Complex Roof
1630-1730	EOC Team B	Hotwash	EOC
1730	All Participants	**End Operational Period 3 - EndEx**	

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Pinellas ACS Hurricane Amaranth Exercise
Deployment Locations

ICC Team 1
Tyrone Mall

TracStar
Antenna
Installation Site

Shelter Team 1
Ross Norton
Recreation Center

Shelter Team 2
Bauder Elementary

Shelter Team 4
Gulfport Elementary

Shelter Team 3
Lealman Exchange

ICC Team 2
Tropicana Field

Pinellas ACS Hurricane Amaranth Exercise
Shelter Deployment Locations

AC Power Outlet

AC Power Outlet

Pinellas ACS Hurricane Amaranth Exercise
ICC Deployment Locations

AC Power Outlet

AC Power Outlet

Pinellas ACS Hurricane Amaranth Exercise
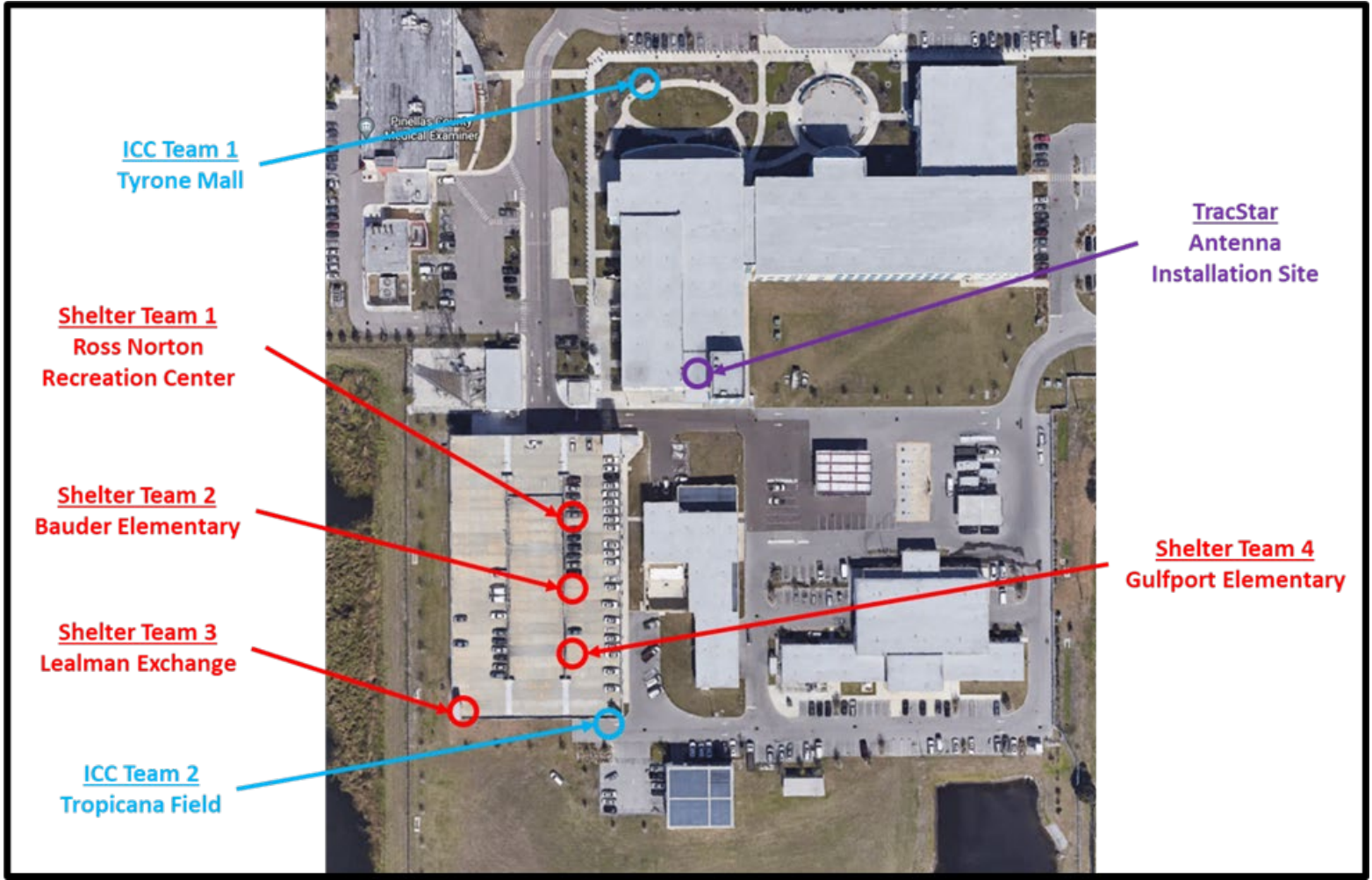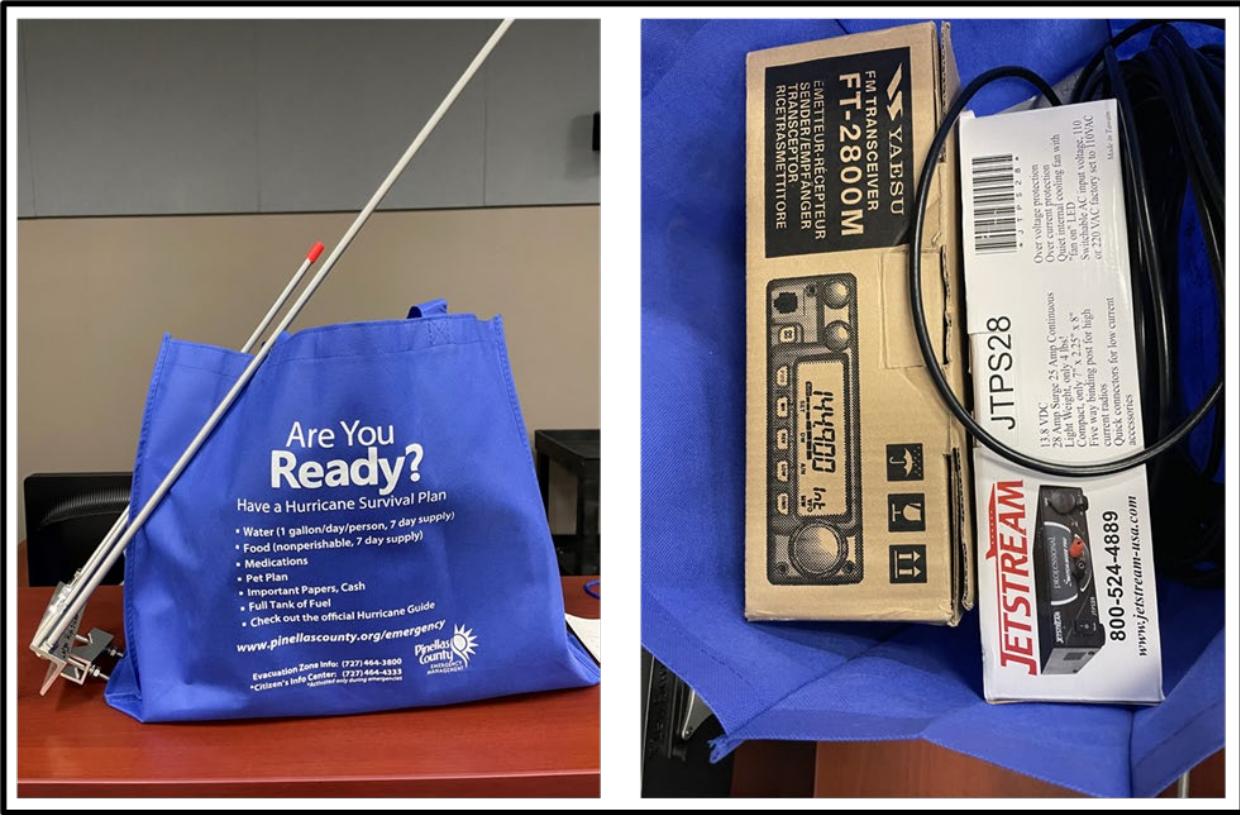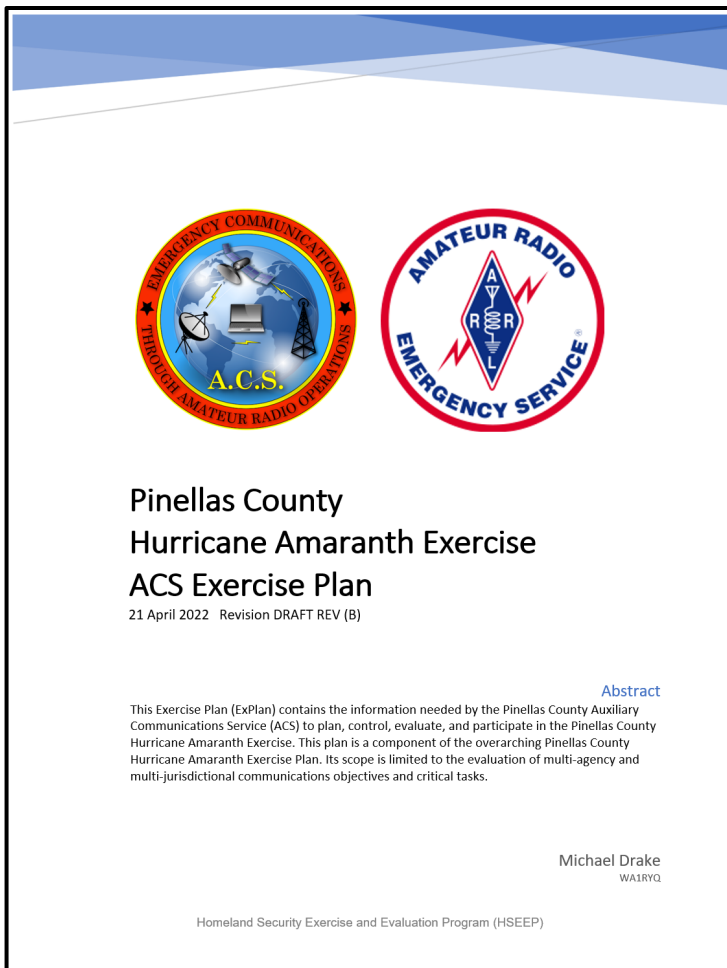## Shelter Radio Kit

Agenda

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Pinellas ACS Hurricane Amaranth Exercise
ACS Exercise Plan

Pinellas County
Hurricane Amaranth Exercise
ACS Exercise Plan

21 April 2022   Revision DRAFT REV (B)

Abstract

This Exercise Plan (ExPlan) contains the information needed by the Pinellas County Auxiliary Communications Service (ACS) to plan, control, evaluate, and participate in the Pinellas County Hurricane Amaranth Exercise. This plan is a component of the overarching Pinellas County Hurricane Amaranth Exercise Plan. Its scope is limited to the evaluation of multi-agency and multi-jurisdictional communications objectives and critical tasks.

Michael Drake
WA1RYQ

Homeland Security Exercise and Evaluation Program (HSEEP)

Pinellas County
Hurricane Amaranth Exercise
ACS Exercise Evaluation Guide for
Evacuation Shelters
21 April 2022   Revision DRAFT REV (C)

Abstract

This document is used by exercise evaluators to document and score the performance of ACS Radio Operators (RADOs) during a simulated deployment to Pinellas County emergency evacuation shelters. This exercise is a component of the Pinellas County Hurricane Amaranth exercise and is sponsored by the Pinellas County department of emergency management.

Michael Drake
WA1RYQ

Homeland Security Exercise and Evaluation Program (HSEEP)
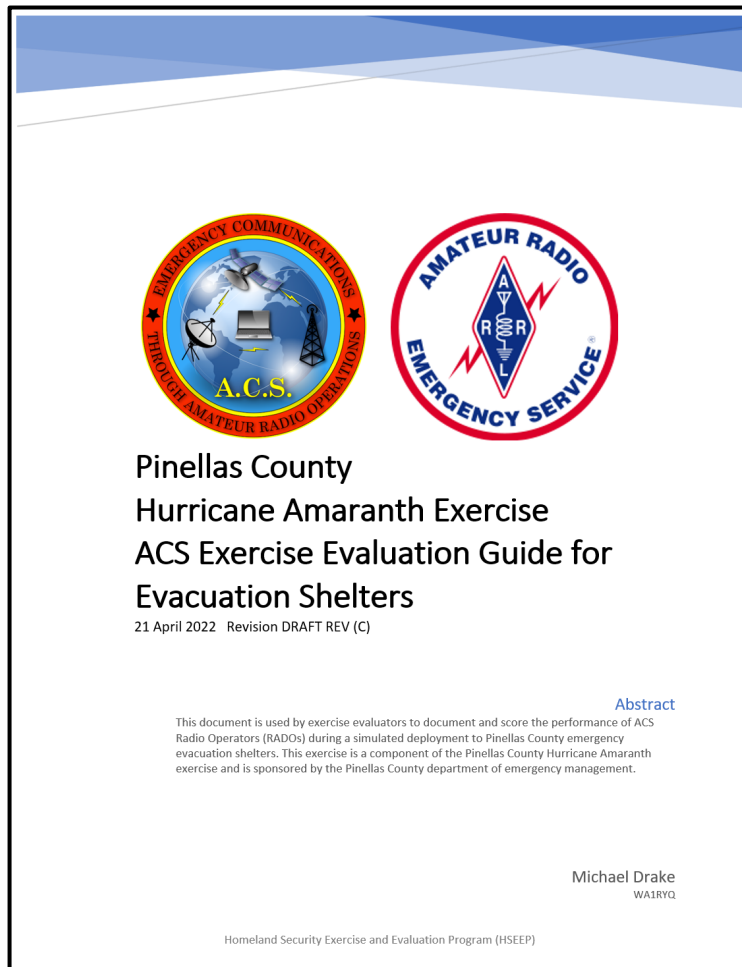
- One EEG created for each Venue
  - Evacuation Shelters
  - EOC Radio Room
  - Incident Communication Centers
- List of tasks required to complete each exercise objective
- Used by exercise evaluators
  - Document issued uncovered during exercise
  - Determine where additional training may be required
  - Identify shortfalls in plans, SOPs and Job aids

Organizational Capability Target 2.

Within 3 hours of ACS Activation, establish a VHF radio Winlink data network that supports the exchange of information between *TBD* Pinellas County special needs emergency evacuation shelters and the Pinellas County EOC. Network communications is maintained for the duration of a 72-hour incident.

Table II. Capability Target 2 - EEG Score Sheet

Task ID	Critical Task	AUXC PTB Item	Observation Notes and Explanation of Rating	Target Rating
SCT2T1	ACS RADO obtains, assembles, and prepares the material for a personal and Winlink digital Go-Kit that will support a 72-hour activation period.	2a.1, 2a.2, 2a.3, 2a.4	This task will not be evaluated during the May 2022 Pinellas County Hurricane Amaranth Exercise.	
SCT2T2	When notified of ACS activation (Pinellas Alert, Email, text, or phone), the ACS RADO notifies the ACS RO that he or she is available for activation and accepts evacuation shelter assignment.			
SCT2T3	On an as needed basis, ACS RADO obtains shelter radio kit from EOC.			
SCT2T4	ACS RADO obtains incident specific information regarding the deployment from ACS RO/ Deputy RO (deployment location, duration, time of arrival, ICS 204, ICS 205, etc.)	2b.1, 2b.2		
SCT2T5	ACS RADO installs and configures shelter radio equipment at emergency evacuation shelter.			

Pinellas ACS Hurricane Amaranth Exercise
ACS Exercise Evaluation Guide - Ratings

Performed without Challenges (P)	The targets and critical tasks associated with the core capability were completed in a manner that achieved the objective(s) and did not negatively impact the performance of other activities. Performance of this activity did not contribute to additional health and/or safety risks for the public or for emergency workers, and it was conducted in accordance with applicable plans, policies, procedures, regulations, and laws.
Performed with Some Challenges (S)	The targets and critical tasks associated with the core capability were completed in a manner that achieved the objective(s) and did not negatively impact the performance of other activities. Performance of this activity did not contribute to additional health and/or safety risks for the public or for emergency workers, and it was conducted in accordance with applicable plans, policies, procedures, regulations, and laws. However, opportunities to enhance effectiveness and/or efficiency were identified.
Performed with Major Challenges (M)	The targets and critical tasks associated with the core capability were completed in a manner that achieved the objective(s), but some or all of the following were observed: demonstrated performance had a negative impact on the performance of other activities; contributed to additional health and/or safety risks for the public or for emergency workers; and/or was not conducted in accordance with applicable plans, policies, procedures, regulations, and laws.
Unable to be Performed (U)	The targets and critical tasks associated with the core capability were not performed in a manner that achieved the objective(s).

- Looking for Volunteers!